REPORT OF THE PRESIDENT

I. OVERVIEW

The Harvard Club of Québec is the official association of Harvard University Alumni in Québec. It is registered as a non-profit legal person with the Registraire des entreprises du Québec.

There are over 900 Harvard Alumni in Québec, about 800 of which can be reached by emails. The Club operates without membership dues. Active membership is calculated on the basis of Alumni participation to Club events and activities.

<table>
<thead>
<tr>
<th>Active members</th>
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<tbody>
<tr>
<td>2012</td>
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<td>2013</td>
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<td>2014</td>
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<td>2015</td>
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<td>2018</td>
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<td>2019*</td>
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<tr>
<td>2020</td>
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<tr>
<td>2021</td>
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*Beginning in January 2019, the Club has implemented a periodical verification of Club membership in order to provide a more accurate count.

In 2012, the Club was reactivated under the leadership of André Du Sault, now HAA Regional Director for Canada. Since then the Club has focused on the following priorities:
1) Build a solid and well-run organization to serve the Harvard Alumni community;
2) Offer the Alumni community a diverse set of high-quality social and professional events at
affordable costs;
3) Live up to the standard of excellence of the Harvard brand.

This past year, despite the challenges imposed by the global pandemic, the Club has continued to work on strengthening our organization and operations and providing a diverse calendar of stimulating and fun events to Club members.

Since last June we have held the following events and activities.

1) *Cut Through the COVID-19 Headlines with Dr. Paul Biddinger (virtual, December 3, 2020)
2) Global Networking Night (virtual, January 21, 2021)
3) *A Conversation with Professor Steve Levitsky (virtual, February 5, 2021)
6) Montreal Networking Night (virtual, June 16, 2021)

*Denotes event jointly held with other Alumni associations

Due to COVID-19, several events have been postponed:
1) Volunteering at Le Magasin du Chaînon
2) Apple Picking & Brunch
3) Sugar Shack
4) The Game
5) Welcome to Your City
6) Metropolitan Orchestra
7) Montreal Museum of Fine Arts Private Guided Tour

Club members typically sponsor the Harvard Prize Books, whose sponsors and recipients are announced in a new section of our Club website. The Club will resume this practice in the year ahead.

We have also strengthened our external communications and social media presence. In addition to our Facebook Group (250 members), the Club has a LinkedIn company page and Group (92 members), and a Twitter account.
II. 2020-2021 FINANCIAL STATEMENTS

The Club keeps transparent accounts and implements a strict expense policy.

<table>
<thead>
<tr>
<th>Date</th>
<th>Balance</th>
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<tbody>
<tr>
<td>12 August 2012</td>
<td>$0</td>
</tr>
<tr>
<td>03 June 2013</td>
<td>$974</td>
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<tr>
<td>03 June 2014</td>
<td>$2,562</td>
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<tr>
<td>22 June 2015</td>
<td>$3,261</td>
</tr>
<tr>
<td>15 June 2016</td>
<td>$3,048</td>
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<tr>
<td>30 June 2017</td>
<td>$7,030</td>
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<tr>
<td>12 June 2018</td>
<td>$9,677</td>
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<tr>
<td>23 May 2019</td>
<td>$12,489</td>
</tr>
<tr>
<td>10 June 2020</td>
<td>$10,448</td>
</tr>
<tr>
<td>16 June 2021</td>
<td>$10,448</td>
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</tbody>
</table>
III. GOVERNANCE

The Board of Directors meets formally four times a year, for about 1.5 hours each meeting. We expect Board members to attend meetings or link by phone or virtually. Directors and Officers are required to sign the HAA Operating Guidelines and Conflicts of Interest form. The HCQ must abide by the following HAA policies:

- Harvard Alumni contacts policy
- Harvard Clubs operating guidelines
- Harvard University Trademark policy

The Club coordinates activities and collaborates with the other Canadian Harvard Clubs and Shared Interest Groups (SIGs), the local Ivy League Clubs and the local Russell Group University Clubs (UK).

At every Board meeting, the interim financial statements are presented and approved. The Secretary keeps an updated list of Club members.

In 2020-21, the following Club Board and leadership meetings were held:

1) First Board meeting: July 8, 2020
2) Second Board meeting: September 15, 2020
3) Third Board meeting: November 18, 2020
4) Fourth Board meeting: April 14, 2021
5) Annual General Meeting: June 16, 2021

BOARD OF GOVERNORS 2020-2021

1. André Du Sault, MPA’00, Chair
2. Marc Novakoff, MBA’03
3. Hilliard Goldfarb, AM’74, PHD’80
4. Jean René Halde, MBA’72
5. John Parisella, KSGEE’88 Senior Manager in Gov
PROPOSED DIRECTORS AND MEMBERS OF THE EXECUTIVE COMMITTEE FOR 2021-22

Nominating committee: Marco Cianflone, Joseph Cianflone, Samuel Shapiro

1. PRESIDENT
   Marco Cianflone AB 2013
2. EXECUTIVE VICE PRESIDENT & TREASURER
   Joseph Cianflone AB 2007
3. SECRETARY
   Samuel Shapiro AB 2008
4. DIRECTOR, COMMUNICATIONS
   Kendra Gray ALM 2011
5. DIRECTOR, COMMUNITY OUTREACH
   Michael Looft MDV 2009
6. DIRECTOR, ARTS
   Hilliard Goldfarb AM 1974, PhD 1980
7. DIRECTOR AT LARGE
   Alexandre Abecassis PLDA 2014(18)
8. DIRECTOR AT LARGE
   Solange Blanchard ALM 2015
9. DIRECTOR AT LARGE
   Suzanne Bays UFI 2019 (NEW)
10. DIRECTOR AT LARGE
    Sami Boutaleb HBS 2014(19) (NEW)
11. DIRECTOR AT LARGE
    Dan Glikstein ALM 2019 (NEW)
12. OFFICER
    Ben Poirier HBS 2004

Departing directors: None.

*Marco Cianflone*

Marco Cianflone, AB 2013
President